

Member Country Briefing

January 26 2023



Today's agenda



Introduction, Medium-Term Strategy – Daniel Elger



International Development Update, PlantwisePlusDennis Rangi and Daniel Elger



Knowledge Business Update, JUNO – Mary O'Connor



Finance Update, Pension Scheme update – Rob Sloley



Member Country engagement – Dennis Rangi



Board and Governance – Neil MacIntosh



January 2022 view on the year ahead....

Consultation

ERRA LEONE

RWANDA

Delivery

Investment

Consult with
Member Countries to
develop new Medium-Term
Strategy '23-25

Deliver results from key International Development programmes

PlantwisePlus donor evaluations in Q1 2023

Invest more in Knowledge Business – platform & new products









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Improve the food security and livelihoods of smallholder communities

Help communities adapt to the impacts of climate change

Reduce inequality through better opportunities for rural women and youth

Safeguard biodiversity and support the sustainable use of natural resources

Increase the reach, application and impact of science in agriculture and the environment









2022 ID Highlights

Substantial progress on **PlantwisePlus** supported by national launches

Increase in scale and reach of project activity

~£14m new programme and project funding secured

Launch of Science Strategy 2022-2025

> 112 peer-reviewed publications

Partnership strategy adopted

Contribution to **global events** including climate and biodiversity COPs





2023 ID Priorities

Achieve 2023 targets under new MTS

Add relevant new capacities / programming, e.g. youth

Science strategy deliverables

Deliver further step-up in output / impact

Complete PlantwisePlus review & inception phase

Clarify plans for new major programme

Raise £15.5m new project funding

Advance key global partnerships – CGIAR, FAO, AIRCA & other relevant regional/local partnerships





PlantwisePlus progress

Launches in 6 initial focus countries

- Kenya, Ghana, Zambia, Uganda, Pakistan, Bangladesh

Backstopping in 21 other programme countries

Approach being introduced to new countries

South Sudan and Papua New Guinea

External review underway for proof-of-concept phase

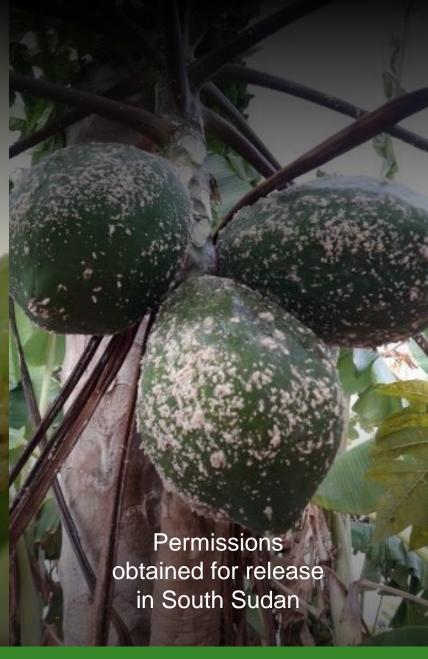




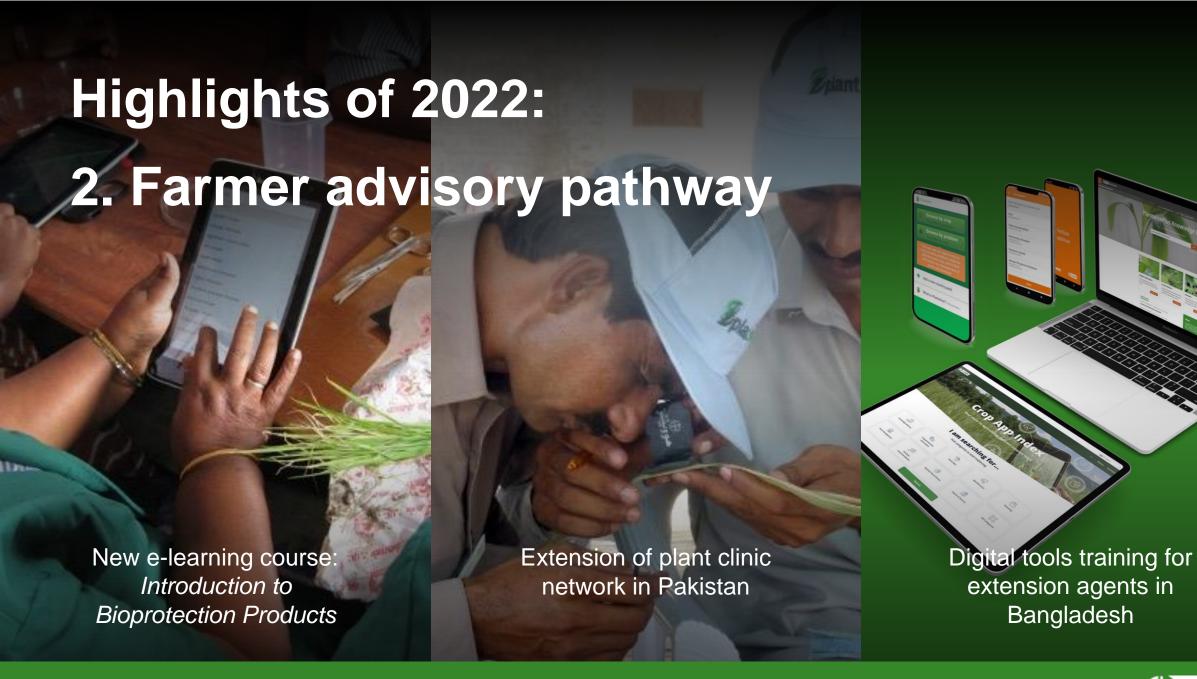


40 full pest risk assessments (Kenya and Ghana)

Release of papaya mealy bug biocontrol (Kenya)













Our knowledge products and services

We provide the **know-how** and turn evidence-based information into **actionable advice** for making critical decisions

Supporting study, practice and professional development through our publishing products, research services and tools



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Research
databases and
evidence

Open access journals and research services

Books and Case Studies

E-learning education and training

Compendium and tools





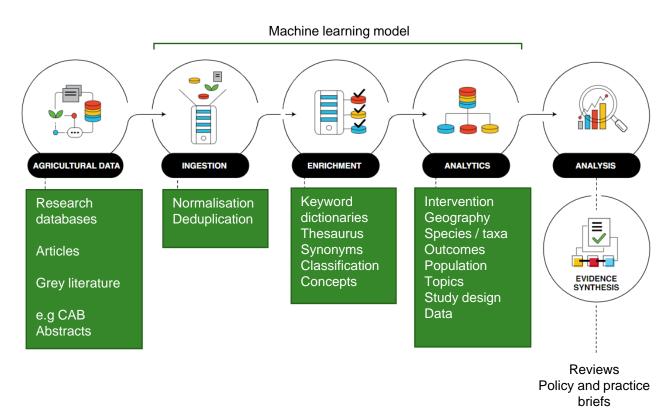






Ambitious global platform

- Engage with governments and funders to establish evidence priorities
- Deliver timely, relevant evidence
 - Define technical standards
 - Building capacity
 - Tools and solutions
 - Dissemination





JUNO progress

- ~\$1M of funding secured to kick-off the project
- Deliver donor requirements (FCDO and BMGF):
 - Roadmap for partner, stakeholder engagement and governance
 - Normative guidance led by the FAO
 - Landmark report on the state of agricultural evidence
 - "Product definition" for evidence synthesis
 - 5 evidence reviews, including Rapid Reviews
 - Training materials
 - Commissioning mechanism
- Fundraising for future years



JUNO: Needs assessments in Pakistan & Bangladesh

Pakistan:

- Workshop convening took place in Dec'22 with research-policy stakeholders.
- Identified strong need to support evidence-based policy.
- Exploring opportunities for an initial 'proof of concept' evidence review.



Bangladesh:

- Scoping workshop led to initial key advocates being identified.
- Proposal for an audit of existing evidence materials is in circulation (as precursor to conducting a baseline assessment).





Net Revenue 2022

£'000
Knowledge Business
International Development
Corporate/ Central
Total

November Ytd				
Actual	Budget Var	Growth vs 2021%		
9,791	46	3%		
17,721	(944)	14%		
3,155	(200)	8%		
30,668	(1,098)	10%		

Forecast				
Full Year	Budget Var	Growth vs 2021%		
11,179	319	4%		
20,052	(868)	16%		
3,627	(31)	11%		
34,858	(580)	11%		

Total revenue forecast of double-digit growth driven by Plantwise Plus although behind budget due to challenges of implementation across the project portfolio. Publishing sales (in Knowledge Business) tracking above budget.



Operating Surplus 2022

£'000
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Knowledge Business
International
Development
Corporate/
Central
Total

November Ytd			
Actual	Budget Var	Growth vs 2021 %	
3,851	186	2%	
340	(202)	(42)%	
(3,737)	689	8%	
453	673	46%	

Forecast				
Full Year	Budget Var	Growth vs 2021 %		
4,226	66	(2)%		
378	(385)	(41)%		
(4,222)	690	4%		
382	371	(28)%		

Operating Surplus forecast above expectations, despite inflationary pressures on costs, driven by the revenue performance and foreign exchange gains.





UK Pension Scheme Deficit Update 2022

- Submission of 2020 valuation and recovery plan for (legacy) DB Pension Scheme completed in March 2022. What follows is an update on the Scheme deficit at year-end 2022.
- In summary Market movements in 2022 have resulted in the reduction of the deficit to £59.5m (a positive development!)

£m	2017	2020	31 Dec 2022
Assets	52.0	62.6	40.1
Liabilities	131.6	146.2	99.6
Deficit	(79.6)	(83.6)	(59.5)
Funding ratio	39.5%	42.8%	40.3%

 However, as a result of those (same) market movements, Scheme assets have reduced to £40.1m. Scheme assets are also of relevance because of the requirement to support pension payments over a long period.



UK Pension Scheme Deficit Update 2022 (continued)

- Projected minimum funding position has also declined (from £50m to £32m) although this is less significant given the overall decline in the deficit and still represents a good improvement on the 2017 projected minimum funding position (of £16m). Recovery period has increased to 34 years (from 32 years).
- The Recovery Plan agreed with the Scheme Trustee remains valid although there may need to be an adjustment to the investment strategy to ensure a continuing balance between growth and hedging assets.
- There has been no communication or feedback from the UK Pension Regulator of any importance since the Trustee responded to the initial information request in September 2022.







Reflecting on 2022

- MCs shaped and approved a new Medium-Term Strategy
- 24 joint action plans developed and implemented with MCs
- More projects and benefits delivered to MCs through joint fundraising, responses to open bids and other means
- Membership support programme funded15 projects on capacity building, additional local representation and translations of materials into Chinese, French and Spanish
- Built on new engagement channels (briefings, Finance and Risk SubCtte) with additional communications, e.g. regional newsletters
- Monitoring & Evaluation report showed considerable progress in achieving benefits outlined in the joint action plans





Plans for 2023

- Implement MTS in close partnership with Member Countries
- Prepare new joint action plans with MCs and update existing ones
- Deliver tailored benefits and promote better uptake and usage
- Promote collaboration among MCs, particularly South-South and South-North collaboration and technology transfer
- Continue to improve collection of membership fees, enabling us to deliver more benefits to MCs





Board Update







Ann Tutwiler



Chileshe Kapepwe



Christoph Chesher

Now seeking a further candidate — expertise in Asia region would be welcome







2023 Priorities

- Deliver on initial Medium-Term Strategy targets
- Engage Member Countries to deliver MTS and Action Plans
- Successfully complete PlantwisePlus proof-of-concept phase
- Complete and build on CABI digital library migration
- Meet Pension Scheme recovery plan obligations









CABI is an international intergovernmental organisation, and we gratefully acknowledge the core financial support from our member countries (and lead agencies), and key donors including:



Ministry of Agriculture and Rural Affairs, People's Republic of China













